SANTIAGO NETWORK

Annotated outline of Santiago network Strategy

Draft for Advisory Board Review (28 August 2024)

1.   Strategy Purpose

The purpose of the Santiago network strategy and how it links with the other policies, processes and guidelines that are being developed; i.e. a comprehensive plan of action outlining the strategic vision and intended impact, anticipated outcomes and how to achieve them, including key activities, resource requirements and allocations, timelines, performance indicators, operational priorities and coordination with other elements of the evolving loss and damage support landscape.

2.   Vision and Mission

The overarching purpose and desired outcomes of the Santiago network, including its intended impact on stakeholders and the community it serves. I.e. As per decision 6/CMA.5, Annex, endorsed in decision 2/CP.28 to catalyse the technical assistance of relevant organizations, bodies, networks and experts for the implementation of relevant approaches for averting, minimizing and addressing loss and damage associated with the adverse effects of climate change at the local, national and regional level in developing countries that are particularly vulnerable to the adverse effects of climate change.

3.   Results framework

The Santiago network's theory of change, illustrating how the activities will lead to the desired outcomes and impact together with specific indicators to measure delivery and performance. Clear articulation of the specific, measurable objectives, outputs, and outcomes aligned with vision and mission that the network aims to achieve within a defined timeframe as well as KPIs.

4.   Strategic Priorities and Approaches

Based on analysis of the needs, challenges, and opportunities that the Santiago network seeks to address, a delineation of the key focus areas or strategic priorities that will guide the Santiago network's efforts to achieve its objectives and outputs to generate positive outcomes.

Specific strategies, approaches, interventions, or activities that the Santiago network will implement to address the identified needs and achieve its goals. This may include a combination of catalysing technical assistance through network members, collaboration, coordination and coherence across the network, capacity-building initiatives, advocacy efforts, and other interventions.

5.   Target Groups

The countries and types of institutions at the local, national and regional levels that the Santiago network intends to reach or serve, along with any demographic, vulnerability or other relevant characteristics.

6.   Members of the Santiago network

The Santiago network will catalyse technical assistance through its members. Members are organisations, bodies, networks and experts with expertise and experience in averting, minimising and addressing loss and damage associated with the adverse effects of climate change. Membership is governed by specific guidelines adopted by the Advisory Board (link with *Designation of OBNE guidelines* and *Guidelines and procedures for responding to technical assistance requests*). The strategy will further elaborate on engagement with members and how to leverage their expertise and experience.

7.   Partnerships and Collaboration

Based on an analysis of the Santiago network's opportunities for unique value addition in the broader loss and damage support landscape, key partners, stakeholders, and collaborators that will be involved in the implementation of actions by the Santiago network (beyond OBNEs), along with strategies for engaging and coordinating with them effectively.

8.   Finance & other support

A summary of resources required, including financial, human, and other resources, and a time-bound plan for allocating these resources effectively. This will be further elaborated in the Resource Mobilization Strategy.

9. Monitoring, Evaluation, Accountability and Learning Framework

An overview of the framework for monitoring implementation and measuring progress towards achieving goals and objectives. This will include targets, key performance indicators (KPIs) under the results framework, data collection and analysis responsibilities and methods, and evaluation processes. In addition, the MEAL Framework will articulate specific targets and means to measure the impact of the Santiago network. It will further outline the feedback and accountability processes that will be applied as well as elaborate how the Santiago network and its secretariat will use the data to learn and adapt.

10. Risk Management

Identification of potential risks, challenges, and uncertainties that may affect the successful implementation and strategies for mitigating these risks.

11. Sustainability Plan

The overall plan for sustaining the Santiago network's impact over the long term, including additional strategies for securing ongoing funding, building capacity, and institutionalizing activities.

12. Gender & Diversity Plan

The plan and/or framework designed to promote inclusivity, equity, diversity and attention to vulnerabilities within the Sanitago network and across its program of action.